

Report to	Performance Scrutiny Committee
Date of meeting	9 June 2022
Lead Member / Officer	Nicola Kneale, Joint Acting Head of Head of Business Improvement and Modernisation
Report author	Emma Horan (Strategic Planning & Performance Officer) and Iolo McGregor (Strategic Planning & Performance Team Leader)
Title	Corporate Risk Register (February Review)

1. What is the report about?

1.1. An update on the February 2022 review of the Corporate Risk Register.

2. What is the reason for making this report?

2.1. To provide information regarding the latest review of the Corporate Risk Register.

3. What are the Recommendations?

3.1. That Performance Scrutiny Committee considers and comments on the amendments to the Corporate Risk Register (appendix 1), including the status of each risk against our Risk Appetite Statement (appendix 2), and notes the summary document that may be used by Members and officers as an aide memoir (appendix 3).

4. Report details

4.1. The Corporate Risk Register is developed and owned by the Senior Leadership Team (SLT) alongside Cabinet. It is formally reviewed twice yearly by Cabinet at Cabinet Briefing.

- 4.2. Following each formal review, the revised register is presented to the Performance Scrutiny Committee, and is shared with the Governance and Audit Committee.
- 4.3. The last review was undertaken in September 2021. [Papers submitted to Performance Scrutiny Committee are available online.](#)
- 4.4. The council's risk appetite approach has been applied to the discussions that we have had with risk owners, and our risk exposure (based on the score) is analysed within the Corporate Risk Register (appendix 1).
- 4.5. The changes that have been made to the risk register are specified at the start of each risk in appendix 1. Please note that appendix 1 cites the Lead Member(s) for each risk as at February 2022, prior to the May 2022 elections.

Summary of key changes

- 4.6. The controls section (for all risks, where appropriate), now includes a list of indicators that can be used to demonstrate the effectiveness of controls, together with any recent or planned internal or external assurance.
- 4.7. The Brexit Risk Register is now closed. Relevant controls and so on, from that risk register, have been included in the corporate risk register, where appropriate.
- 4.8. Risk 14: The risk of a health & safety incident resulting in serious injury or the loss of life. The risk score has been downgraded from D2 - Major Risk: Unlikely / High Impact to E2 – Moderate Risk: Rare / High Impact, and is now within our risk appetite.
- 4.9. Risk 16: The risk that the impact of welfare reform (Universal Credit) is more significant than anticipated by the council has been successfully managed and has been removed from the register.
- 4.10. Risk 18: The risk that programme and project benefits are not fully realised. The risk score has increased from C2 - Major Risk: Possible / High Impact to B2 - Critical Risk: Likely / High Impact, to reflect the economic challenges we are facing. The risk is no longer within our risk appetite.

4.11. Risk 36 has been refocussed to reflect the economic environment generally.

The title has changed to “The risk that the economic and financial environment worsens beyond current expectations, and has a detrimental impact on local businesses and economic hardship for the local community”.

4.12. NEW Risk 49: The risk that the future funding regime doesn’t allow the council to continue to support the most vulnerable learners and disengaged young people in the way we have been through EU funding.

4.13. NEW Risk 50: The risk that Welsh Government’s commitment to eliminate profit from the care of Looked After Children results in an unstable or unsuitable supply of placements.

Risk appetite

4.14. Risks 1, 6, 13, 18, 21, 27, 33, 34, 36, 37, 43, 44, 45 and 49 (see appendix 1) are currently inconsistent with the council’s Risk Appetite Statement (appendix 2).

4.15. We have a total of 22 risks and 14 are inconsistent with our risk appetite (64%). Our September 2021 review included 21 risks and 13 were inconsistent with our risk appetite (62%).

5. How does the decision contribute to the Corporate Priorities?

5.1. The purpose of the Corporate Risk Register is to identify the potential future events that may have a detrimental impact on the council’s ability to deliver its objectives, including its corporate priorities. The identified controls and actions are therefore crucial to the delivery of the corporate priorities.

6. What will it cost and how will it affect other services?

6.1. The cost of developing, monitoring and reviewing the Corporate Risk Register is absorbed within existing budgets.

7. What are the main conclusions of the Well-being Impact Assessment?

7.1. This Corporate Risk Register documents identify risks and mitigating actions. The process of developing and reviewing the document itself does not impact adversely on any of the well-being goals. However, any new process, strategy or policy arising as a result of a mitigating action will probably require a well-being impact assessment.

8. What consultations have been carried out with Scrutiny and others?

8.1. Individual discussions have been held with Risk Owners (Chief Executive Officer, Corporate Directors, relevant Heads of Service), also including input from officers leading on further actions for instance. The register was presented to SLT and Cabinet, at Cabinet Briefing, to agree and / or make further amendments. The register is shared with the Performance Scrutiny Committee and the Governance and Audit Committee.

9. Chief Finance Officer Statement

9.1. There are no financial implications arising from developing, monitoring and reviewing the Corporate Risk Register.

10. What risks are there and is there anything we can do to reduce them?

10.1. There are no risks associated with this review.

11. Power to make the decision

11.1. Local Government Act 2000.

11.2. Section 7.2.1 of the Council's Constitution stipulates that Scrutiny should review or scrutinise decisions made or actions taken in connection with the discharge of any of the Council's functions whether by Cabinet or another part of the Council.